

COACHE Faculty Satisfaction Survey Results

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Roadmap for Presentation

- Background on faculty satisfaction surveys
- General satisfaction
- Comparison to peers
- High-level descriptive results on key themes by tenure status

Why Survey Faculty?

- Aligns with Plan for Pitt
- Support efforts to recruit, develop, and retain a diverse and excellent faculty
- Inform roadmap for implementing data-informed changes to increase faculty satisfaction

The COACHE Survey

- Collaborative Of Academic Careers in Higher Education
- Harvard Graduate School of Education
- Consortium of over 300 institutions
- Survey of faculty satisfaction
- Pitt participated in 2016 and 2019

Survey Themes

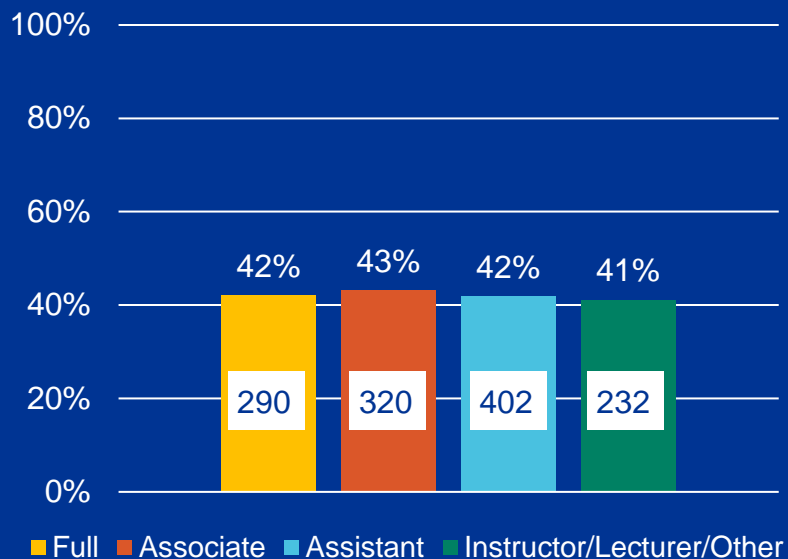
- Nature of Work (Research, Teaching, Service)
- Resources & Benefits
- Tenure & Promotion
- Collaboration & Mentoring
- Leadership & Governance
- Department Culture

Methodology

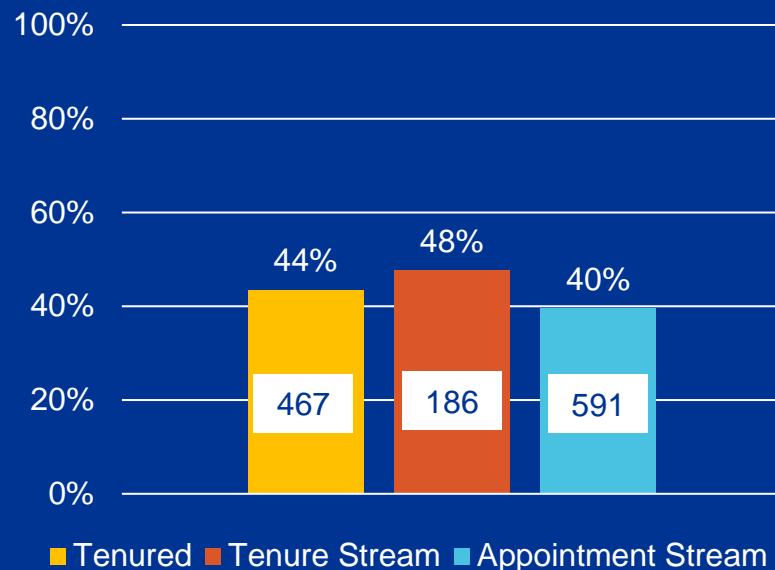
- Survey open from February 12 to April 7, 2019
- Most full-time faculty eligible to participate
 - Newly hired faculty excluded
 - Some faculty with administrative roles excluded
 - Clinical faculty in the SOM excluded
- Pitt response rate was 42% (similar to 46% response rate of other institutions)

Response Rates

By Rank

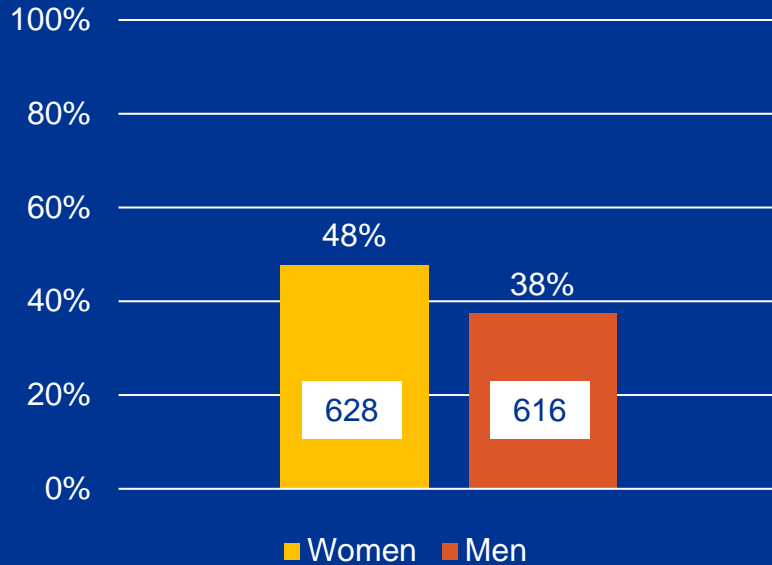


By Tenure Status

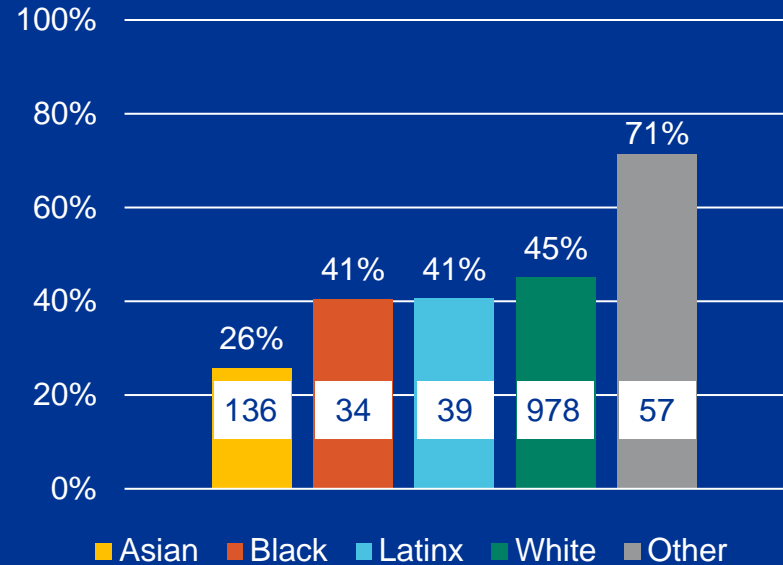


Response Rates

By Gender



By Race/Ethnicity



Results Outline

- General satisfaction
- Pitt relative to peers
- Descriptives on key questions by tenure status
 - Nature of Work
 - Promotion & Tenure
 - Collaboration, Mentoring, and Collegiality

General Satisfaction

73%

Said if they had to do it again, they would select Pitt

- *Peers Avg: 69%*



74%

Satisfied with department as a place to work

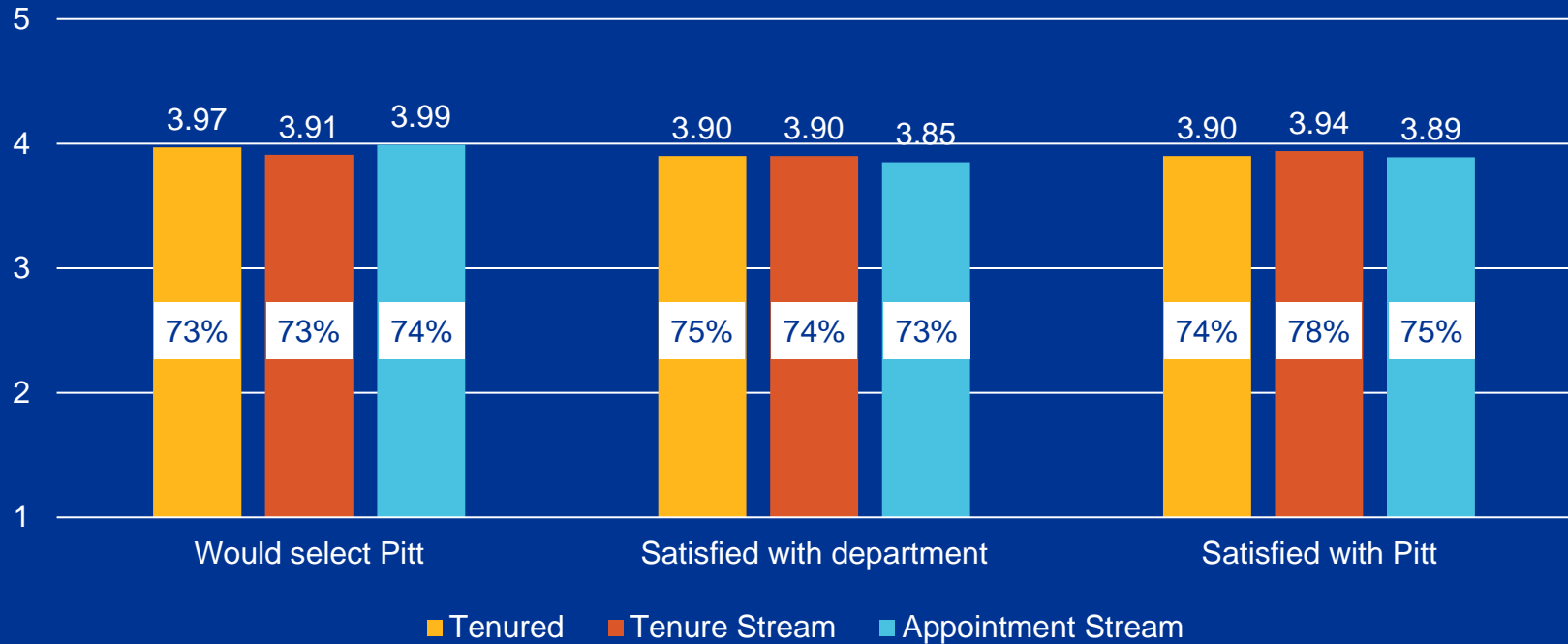
- *Peers Avg: 72%*

75%

Satisfied with Pitt as a place to work

- *Peers Avg: 67%*

Satisfaction by Tenure Status



Results Outline

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- **Pitt relative to peers**
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Benchmark Scores

- 25 benchmark scores nested within the survey themes
- Each benchmark score is assessed with multiple questions
- Give a general sense of how faculty feel about that aspect of their work/life

Peer Set

- 5 universities of our choosing who administered COACHE in the past 3 years:

1. **Indiana University**

2. **Purdue University**

3. **University of Texas**

4. **University of North
Carolina**

5. **University of Virginia**

Pitt Compared to Peers

Benchmark Group	Benchmark	Overall	Tenured	Tenure Stream	Appt Stream	Full Prof	Assoc Prof	Male	Female	White	Faculty of Color	Asian	URM
Nature of Work	Nature of Work: Research	Grey	Blue	Orange	Orange	Blue	Blue	Orange	Grey	Orange	Blue	Blue	Blue
	Nature of Work: Service	Blue	Blue	Orange	Orange	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue
	Nature of Work: Teaching	Grey	Grey	Orange	Orange	Grey	Blue	Orange	Grey	Grey	Grey	Orange	Grey
Resources & Support	Facilities and Work Resources	Orange	Orange	Orange	Orange	Blue	Blue	Grey	Orange	Orange	Orange	Orange	Blue
	Health and Retirement Benefits	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue
	Personal and Family Policies	Blue	Blue	Grey	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue
Collaboration & Mentoring	Interdisciplinary Work	Grey	Grey	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue
	Collaboration	Grey	Grey	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue
	Mentoring	Grey	Grey	Grey	Blue	Blue	Blue	Orange	Blue	Blue	Blue	Orange	Blue
Tenure & Promotion	Promotion to Full	Orange	Orange	Blue	Blue	Orange	Orange	Orange	Orange	Orange	Blue	Grey	Blue
	Tenure Expectations: Clarity	Orange	Blue	Orange	Blue	Blue	Blue	Grey	Orange	Orange	Blue	Blue	Blue
	Tenure Policies	Orange	Blue	Orange	Blue	Blue	Blue	Grey	Orange	Orange	Blue	Blue	Blue
Leadership	Leadership: Departmental	Blue	Grey	Orange	Grey	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue
	Leadership: Divisional	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue
	Leadership: Faculty	Blue	Grey	Orange	Blue	Blue	Blue	Orange	Blue	Blue	Orange	Grey	Orange
	Leadership: Senior	Blue	Blue	Grey	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue
Governance	Governance: Adaptability	Grey	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue
	Governance: Productivity	Blue	Blue	Orange	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue
	Governance: Purpose	Blue	Blue	Orange	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue
	Governance: Trust	Blue	Blue	Grey	Orange	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue
	Governance: Understanding	Blue	Blue	Grey	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue
Departmental Relations & Appreciation	Appreciation and Recognition	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue
	Departmental Collegiality	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue
	Departmental Engagement	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue
	Departmental Quality	Orange	Grey	Orange	Orange	Grey	Blue	Orange	Orange	Orange	Blue	Blue	Grey

-  = Pitt in Top 2
-  = Pitt in Middle 2
-  = Pitt in Bottom 2

Results Outline

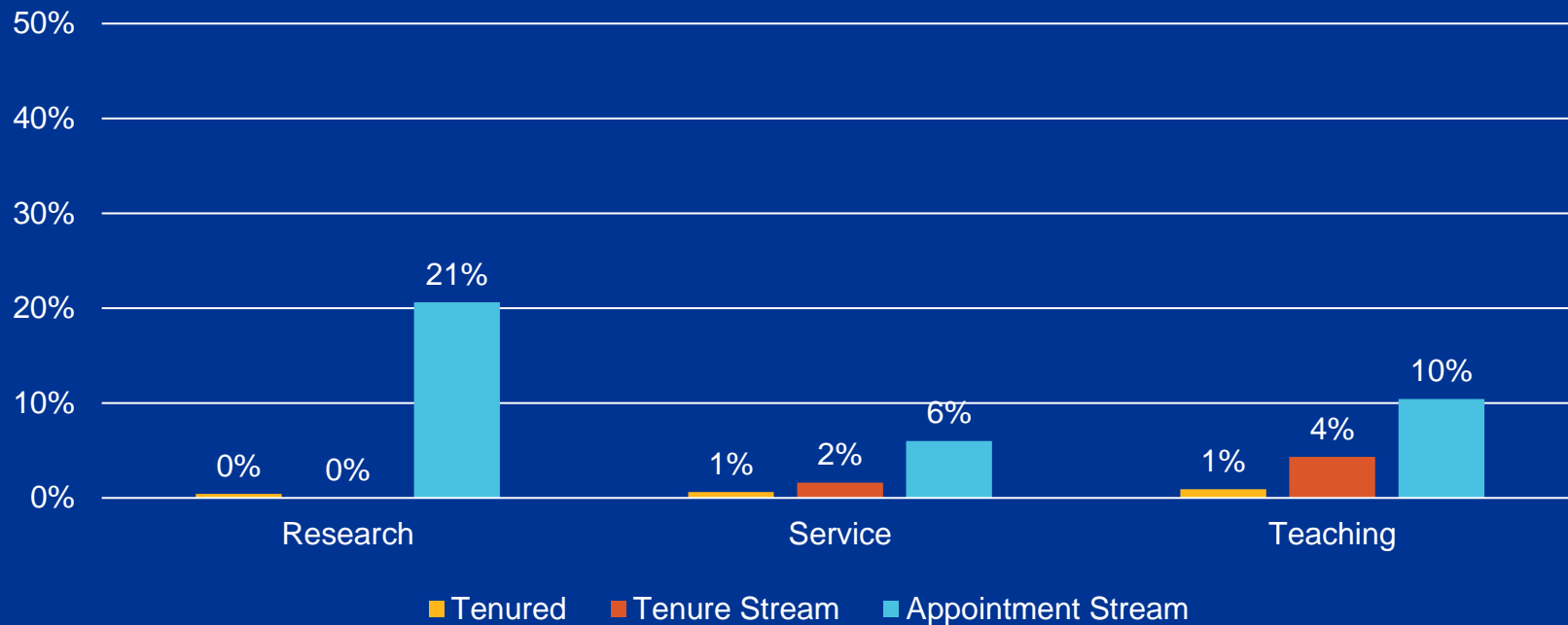
- General satisfaction
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- **Descriptives on key questions by tenure status**
 - Nature of Work
 - Promotion & Tenure
 - Collaboration, Mentoring, and Collegiality

Nature of Work

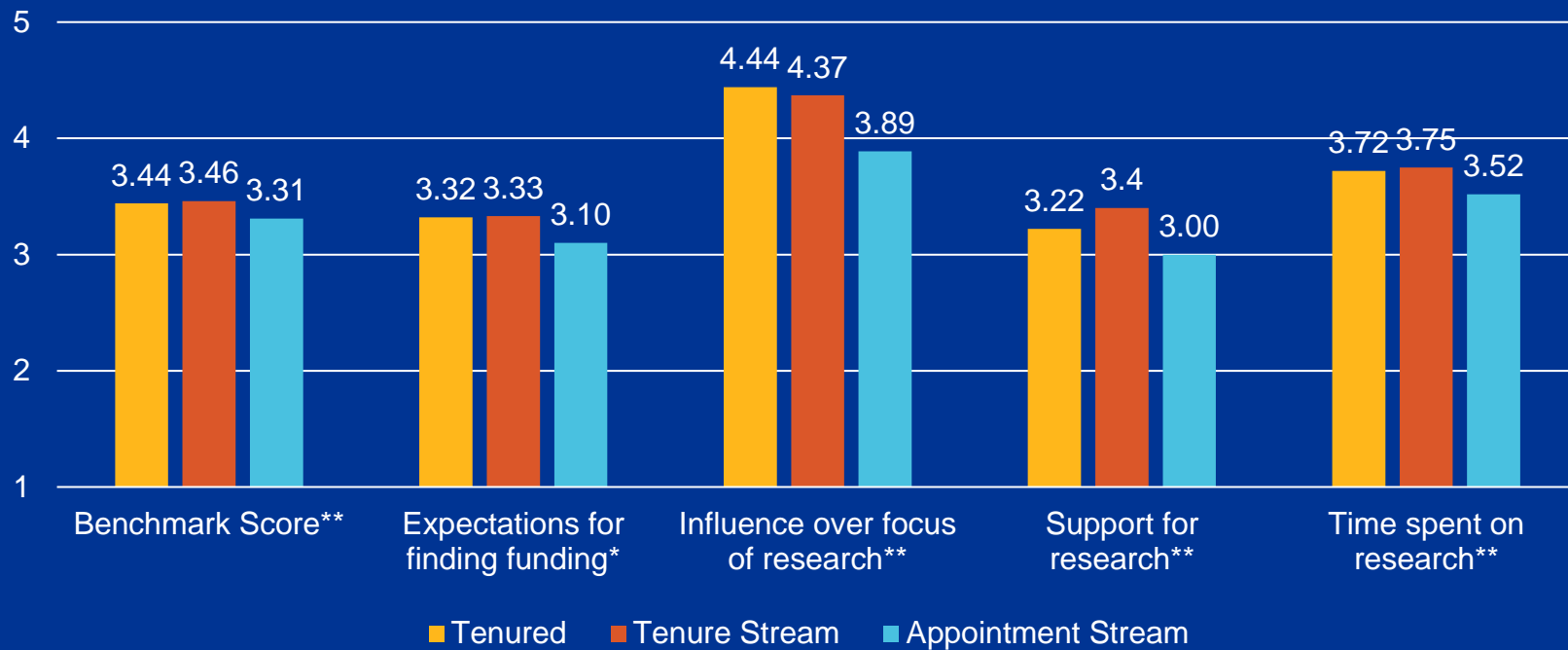
- What % of faculty engage in different areas of work: Percent who said certain questions do not apply to them
- Mean response to select questions by tenure status

Nature of Work:

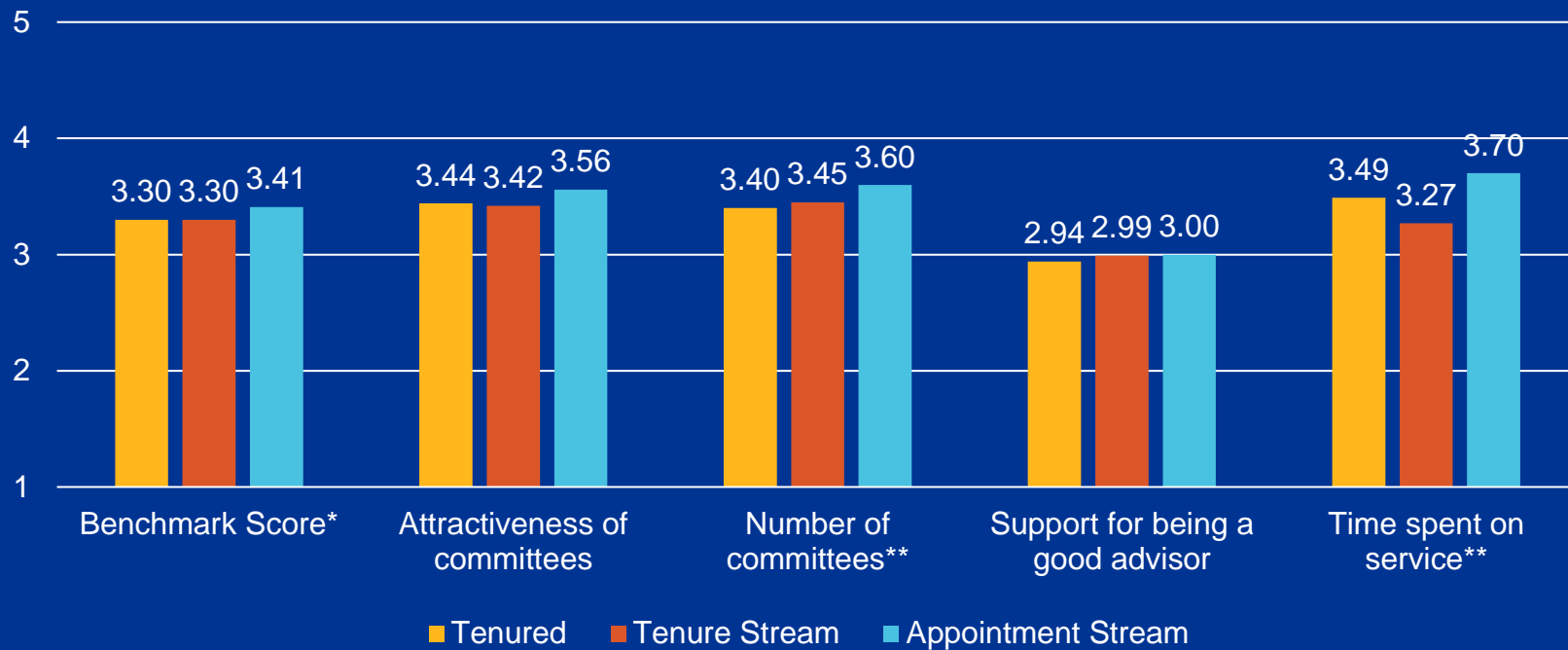
% Not Applicable to Time Spent on ...



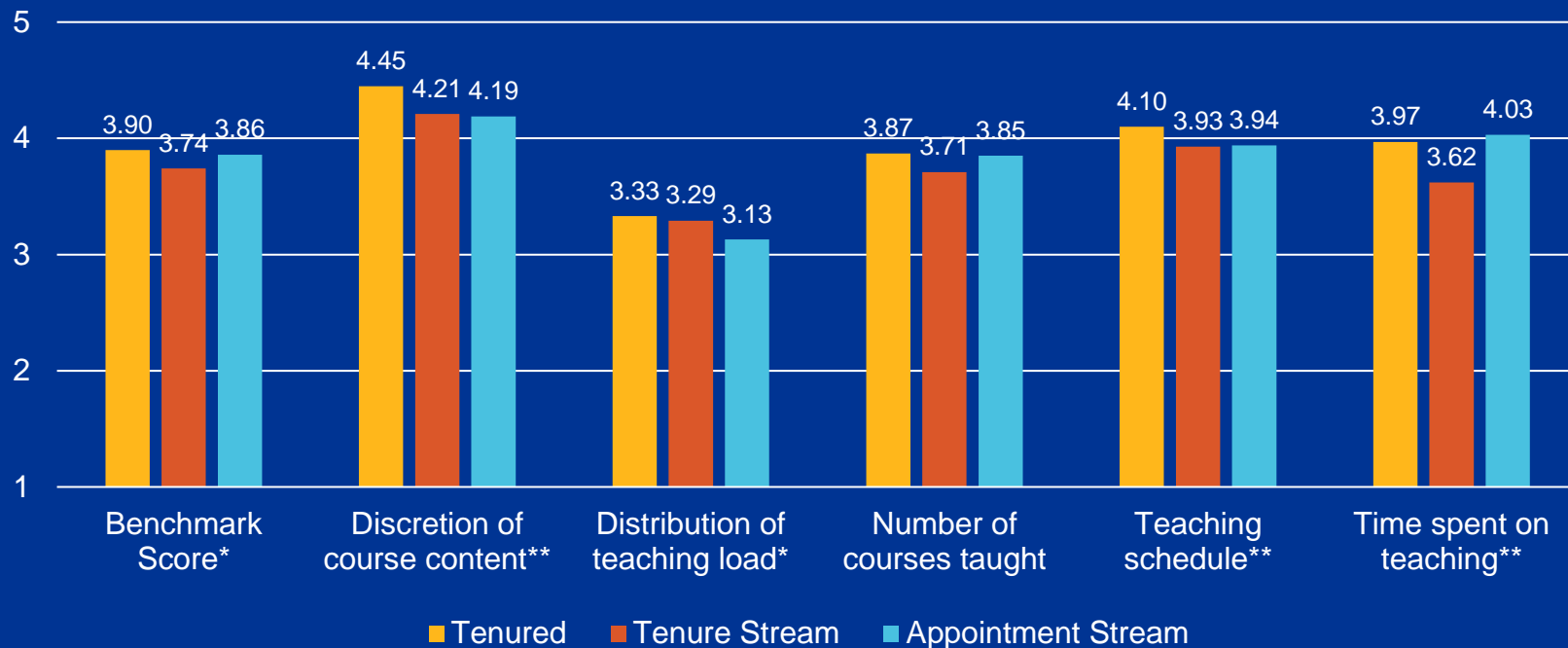
Nature of Work: Research



Nature of Work: Service



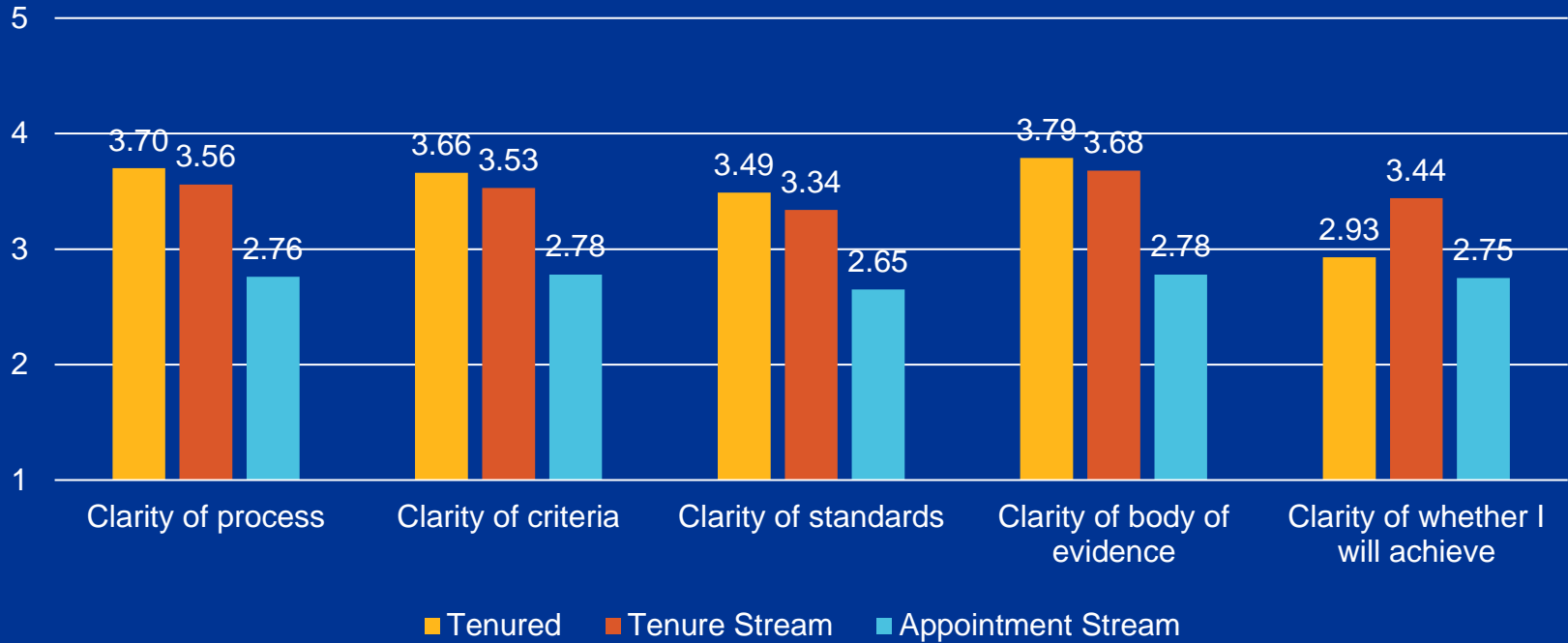
Nature of Work: Teaching



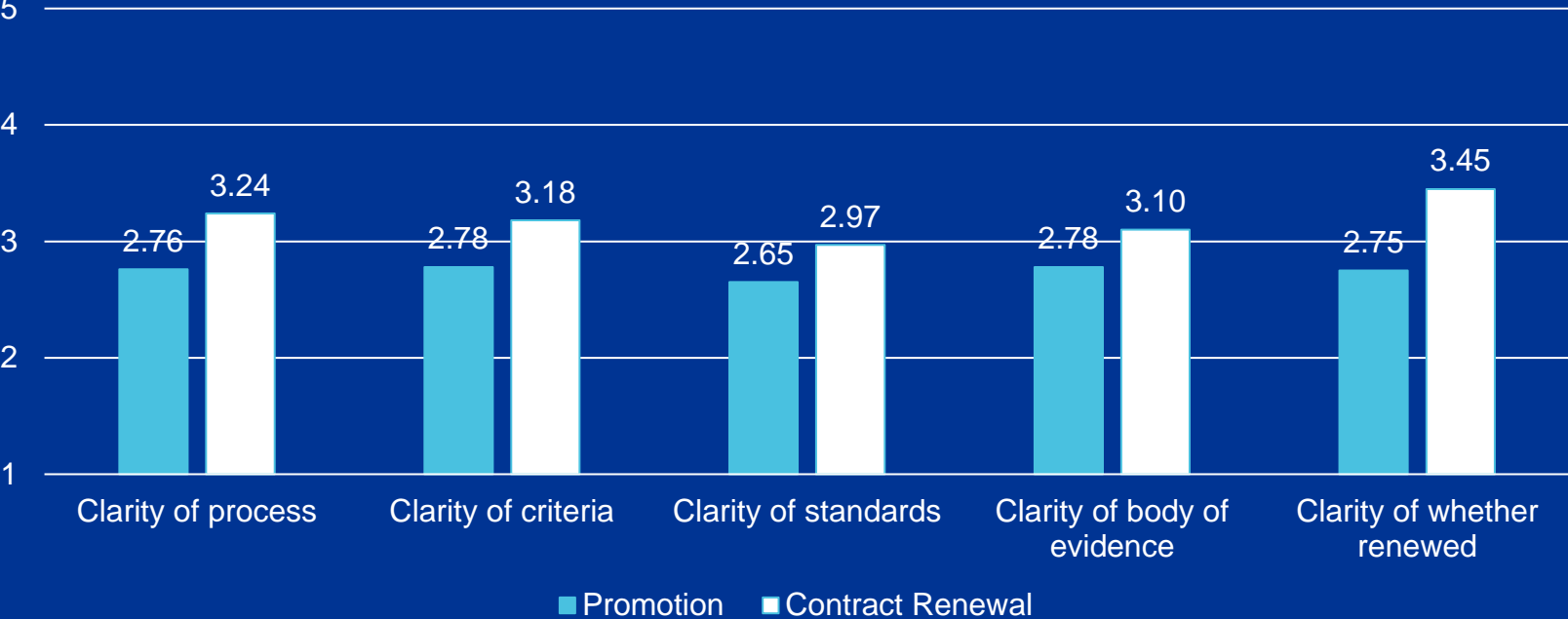
Promotion and Tenure

- Clarity of ...
 - Promotion (different promotions by tenure status)
 - Contract Renewal in Department (Appointment Stream Only)
 - Expectations for Tenure (Tenure Stream Only)

Clarity of Promotion

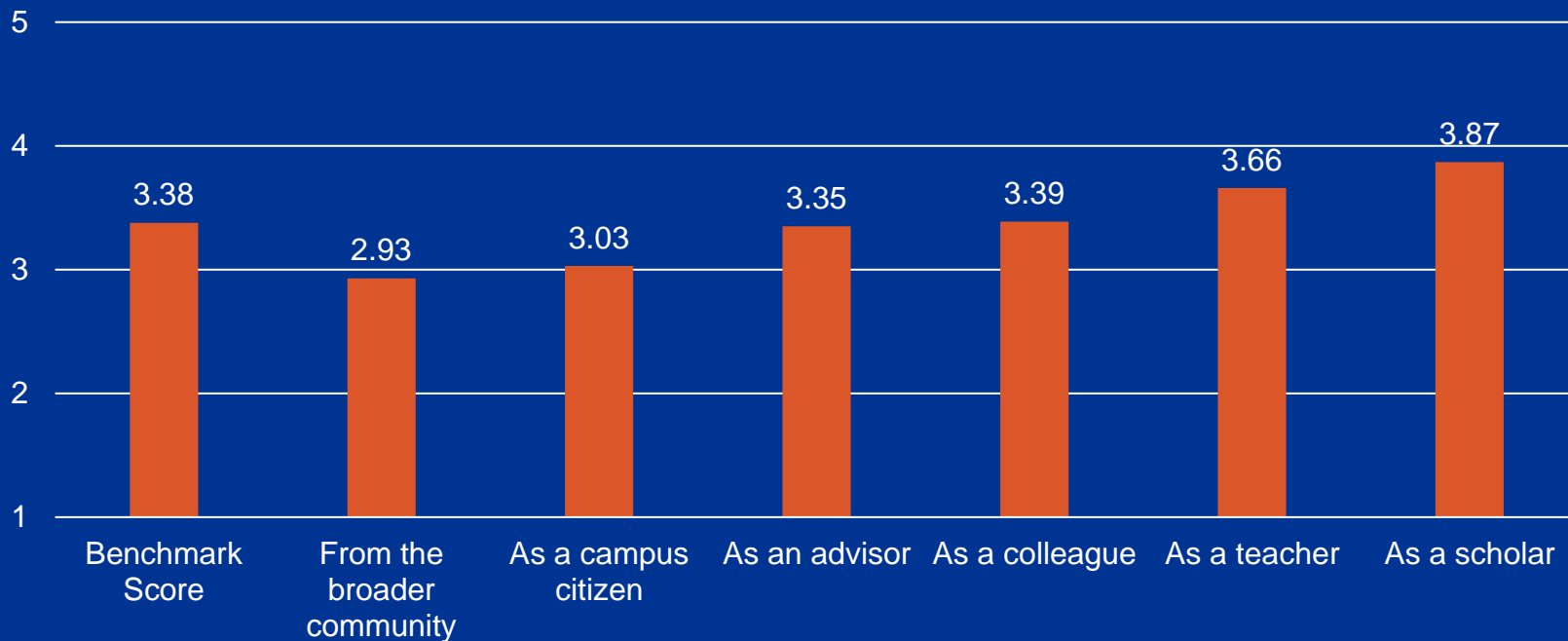


Contract Renewal in Department Appointment Stream Only



Clarity of Expectations for Tenure

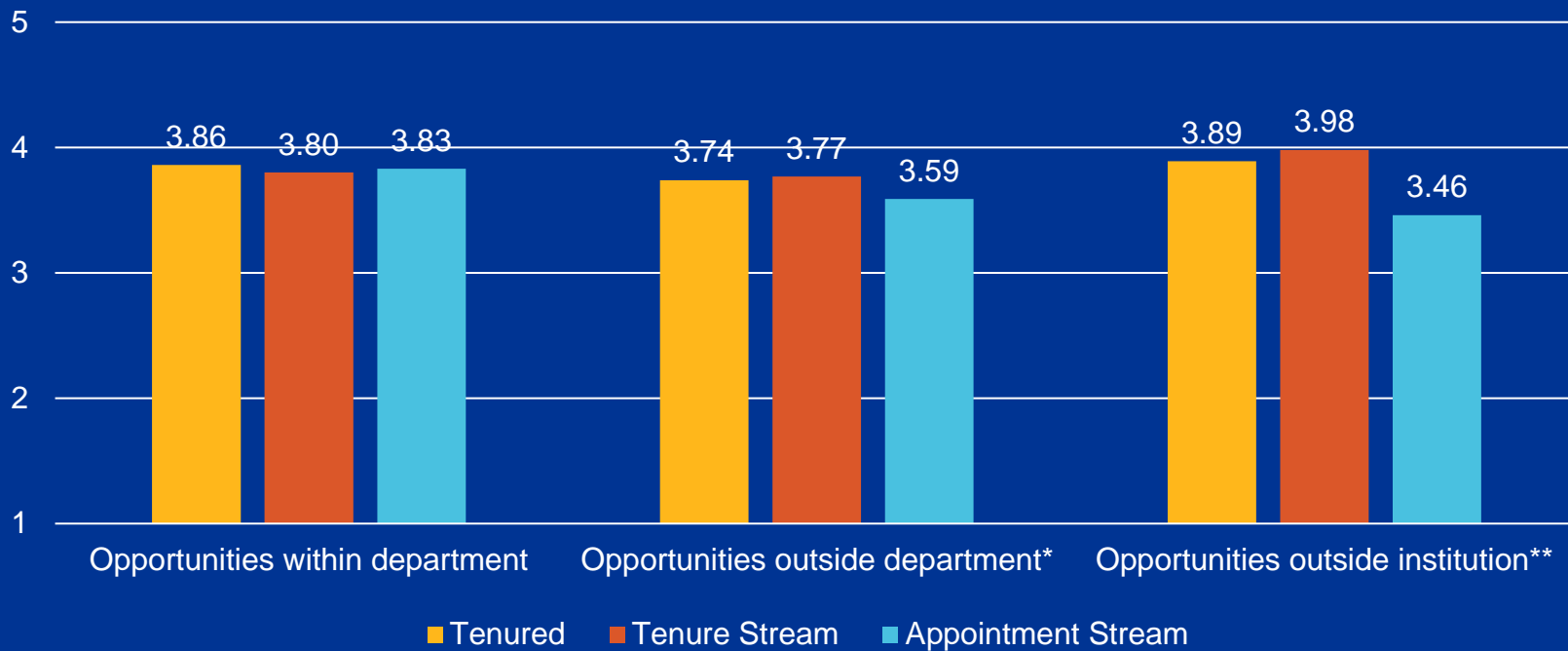
Tenure Stream Only



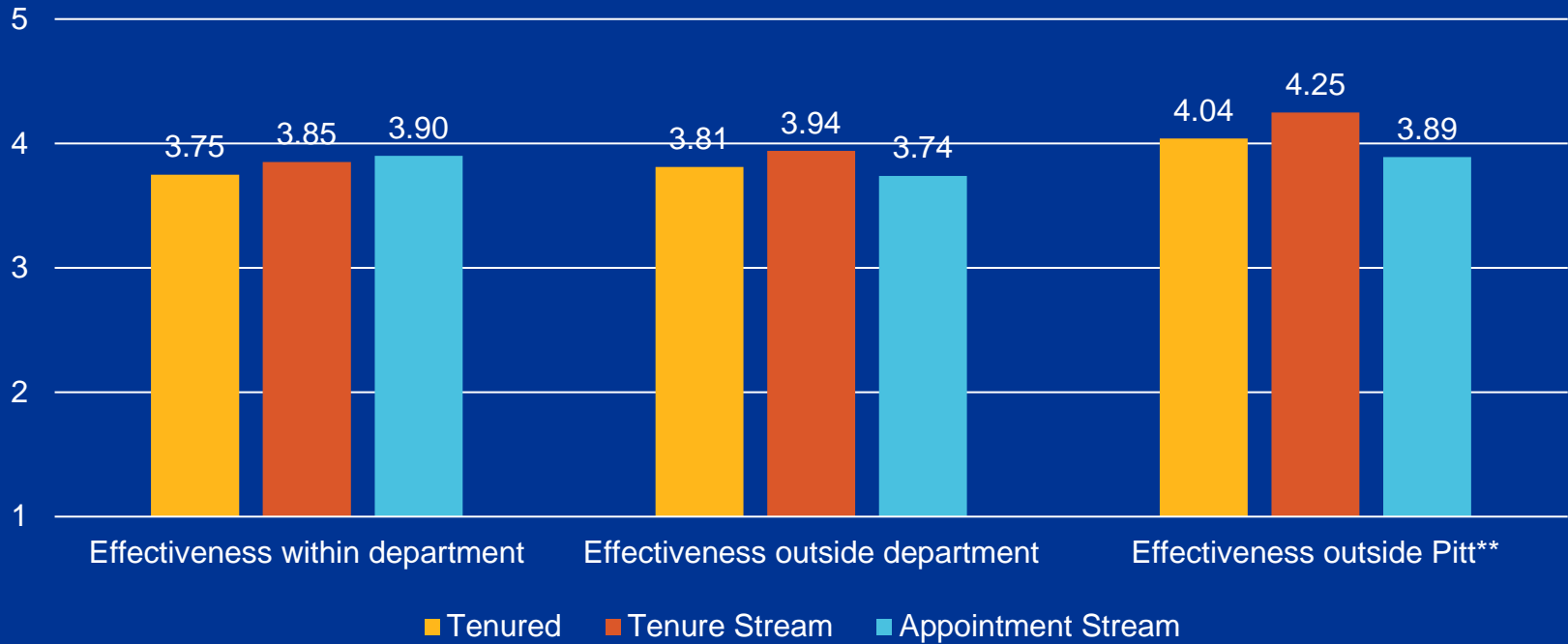
Collaboration, Mentoring, and Collegiality

- Mean response to select questions by tenure status

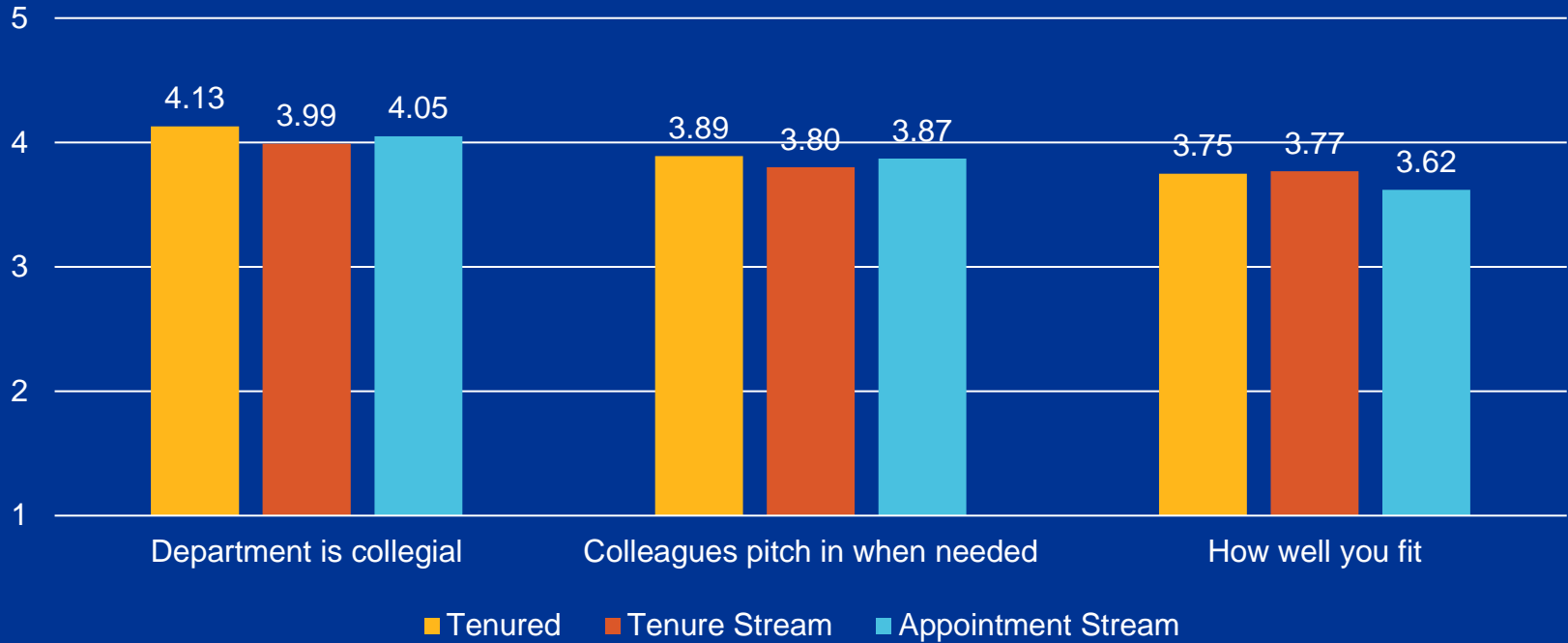
Collaboration



Mentoring



Collegiality



Summary

- Faculty report high levels of general satisfaction with little variation by tenure status
- Fewer AS faculty engage in research and those who do are slightly less satisfied
- Only small variation in satisfaction with service and teaching by tenure status

Summary

- AS report lower levels of clarity in the promotion process than T/TS faculty
- Small variation in satisfaction with collaboration and mentoring by tenure status
- No variation in satisfaction with collegiality by tenure status

Caveats & Limitations

- Response bias and small cell size concerns call into question some results
- Averaging across groups may mask variation in satisfaction by school and/or department
- Quantitative results only tell part of the story

Steps Taken

- ✓ Share interactive dashboards with Deans, Directors, and Campus Presidents
- ✓ Share results with faculty community
- ✓ Engage specific groups/committees on using these results for data-informed decision-making